



INTEGRATION JOINT BOARD

Date of Meeting	1 December 2020
Report Title	Strategic Risk Register and Revised Risk Appetite Statement
Report Number	HSCP20.067
Lead Officer	Sandra Macleod, Chief Officer
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Consultation Checklist Completed	Yes
Appendices	a. Risk Appetite Statement b. Strategic Risk Register

1. Purpose of the Report

- 1.1. To present the Integrated Joint Board (IJB) with (a) an amended version of the Board's Risk Appetite Statement and (b) the latest version of the Aberdeen City Health & Social Care Partnership's (ACHSCP) Strategic Risk Register.

2. Recommendations

- 2.1. It is recommended that the IJB comment on and approve the Board's Risk Appetite Statement and the revised Strategic Risk Register as appended to this report.

3. Summary of Key Information

Revised Risk Appetite Statement

- 3.1. The IJB Members, at the workshop on the 20th of October, considered the Board's Risk Appetite Statement and made some amendments to this document to reflect the experience of responding to Covid in the Spring, the subsequent remobilisation of services in summer, and the current situation of "living with Covid" within the current Scottish Government guidelines. The revised Risk Appetite Statement is attached as Appendix A to this report.



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Updates on Strategic Risk Register

- 3.2. Since the Strategic Risk Register was last submitted to the IJB, work has been undertaken on the template. This has included the introduction of a risk rating matrix for each of the strategic risks.
- 3.3. At the IJB's workshop on the 20th of October the revised template was considered. The Members of the IJB made suggested amendments and additions regarding the strategic risks and these have been made in the version attached to this report. Minor changes have been made to the template as well. The updated version of the Strategic Risk Register is attached as Appendix B to this report.
- 3.4. Members of the IJB will notice that in relation to strategic Risk 3, the Members at the Workshop felt that there was a risk in relation to the financial oversight of Hosted Services and performance across the services was mixed. It was suggested that the impact should be moved from moderate to major and that this should be discussed further at the Risk, Audit and Performance Committee.
- 3.5. In relation to Risk 7 – The Workshop suggested the risk owner be changed to the Lead for Strategy and Performance as transformation is about creating sustainable services and the true risk in this area was in the sustainability element.
- 3.6. In relation to Risk 8 – The Workshop agreed to change the impact from Major to Moderate, and as a result the risk rating from High to Medium, as new measures like NEAR ME and more digital solutions established and promoted during the response to Covid 19 had helped manage the geographic risk and had brought Locality Working forward.

4. Implications for IJB

- 4.1. **Equalities** – while there are no direct implications arising directly as a result of this report, equalities implications will be taken into account when implementing certain mitigations
- 4.2. **Fairer Scotland Duty** – while there are no direct implications arising directly as a result of this report, the Fairer Scotland duty will be taken into account, where appropriate, where implementing certain mitigations



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- 4.3. **Financial** – while there are no direct implications arising directly as a result of this report financial implications will be taken into account when implementing certain mitigations.
- 4.4. **Workforce** - there are no direct implications arising directly as a result of this report.
- 4.5. **Legal** - there are no direct implications arising directly as a result of this report.
- 4.6. **Other** - there are no direct implications arising directly as a result of this report.

5. Links to ACHSCP Strategic Plan

- 5.1. Ensuring a robust and effective risk management process will help the ACHSCP achieve the strategic priorities as outlined in its strategic plan, as it will monitor, control and mitigate the potential risks to achieving these. The Strategic Risks have been aligned to the Strategic Plan 2019-2022.

6. Management of Risk

- 6.1. **Identified risks(s):** all known risks
- 6.2. **Link to risks on strategic or operational risk register:** all risks as captured on the strategic risk register.
- 6.3. **How might the content of this report impact or mitigate these risks:** Ensuring a robust and effective risk management process will help to mitigate all risks.

Approvals	
	Sandra Macleod (Chief Officer)
	Alex Stephen (Chief Finance Officer)



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